



ATLANTA
PUBLIC
SCHOOLS™

APS FORWARD 2040:

Phase 2

Forward by Design



Our *Challenge* & Our *Opportunity*

THE CHALLENGE

115K → 50K

Enrollment fell from ~115,000 students in the 1960s to under 50,000 today.

-13%

Births decreased 13% between 2012 and 2023.

~20,000

Empty seats across our schools in 2025.

42

Schools operating at **less than 65% capacity**.

Deficit

Rising costs and decreasing revenues lead to systemic budget deficits.

THE OPPORTUNITY

These challenges give us the opportunity to design a school system that meets the needs of every student, expanding access to high-quality programs across Atlanta Public Schools

Phase 1 Recap

PHASE 1
2025

Decision point:
Board approval
COMPLETE

ACTIONS & DECISIONS

*In December 2025, the Atlanta Board of Education unanimously approved **Phase 1 of APS Forward 2040: APS' Long-Range Facilities Plan***

School Repurposing — Maximize facility use for students and the community.

Academic & Program Initiatives — Expand high-interest, workforce-ready career programs and pathways; explore specialized and innovative.

Investments — New construction and added capacity.

PHASE 2
2026

Planning Year
CURRENTLY

PHASE 3
2027–2030

Implementation
years
UPCOMING



POINT OF CONTACT
Ken Bradshaw



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Phase 2: *Forward by Design*

We are approaching repurposing campuses and school attendance zone updates with options and care.

Part 1: Options

School Attendance Zones

- ✓ Providing an **update on the process** and reminder of impacted campuses.
- ✓ Receiving **feedback on options** for zone changes.
- ✓ Minimize **disruption to families**. These options attempt to impact the least number of students (approximately 2.9%).
 - ✓ Elementary: 1,408 students
 - ✓ Middle: 519 students
 - ✓ High: 1,052 students
- ✓ **"Grandfathering" or School Continuity Option** will be available as a school accommodation for families.

Part 2: Care

Family and Community Care

- ✓ Creating **O.N.E. (Our Next Era) Teams**
- ✓ Partnering with families to ensure a smooth **transition** for students and families.
- ✓ Repurposing APS Properties with Community Care in mind.
 - ✓ Eliminate neighborhood blight
 - ✓ Convert to Community Hubs that service our community.
- ✓ Our approach and timeline to transitioning our repurposed campuses allows us to **work collaboratively with impacted families**.
 - ✓ 1.5 years vs. Immediate: Winter 2025– Fall 2027

Phase 2 Includes

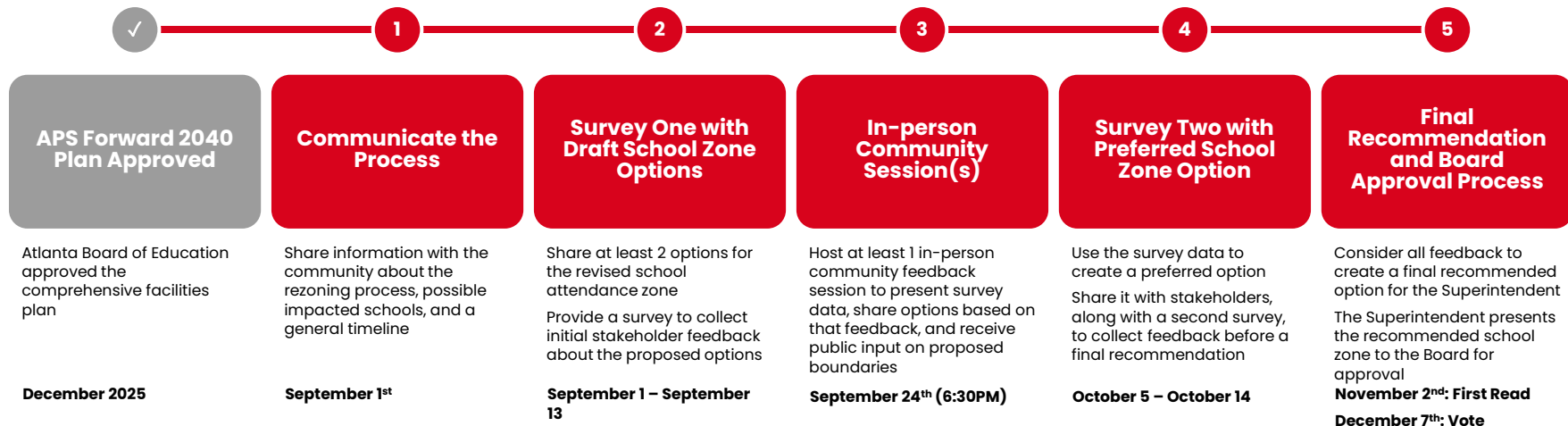
- School Attendance Zone **Updates**
- Student and Family Transition **Support**
- Academic Programming **Refresh**
 - Zoned Magnets and Career Programming
- Increasing Access to **APS Schools**
- Modernizing APS **Campuses**
- Reactivating Spaces for **Community Good**



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School Attendance Zone Update Timeline



BOARD POLICY AD
School Attendance Zones
Scan to read the full policy



School Transitions (Fall 2027)



Feeder Pattern	REPURPOSING FALL 2027	POTENTIAL WELCOMING SCHOOLS	CHARTER & PARTNER SCHOOLS CLOSING	MERGING SCHOOLS & CAMPUSES
South Atlanta	Cleveland Ave ES	- Dobbs ES - Hutchinson ES - Humphries ES	KIPP Soul Primary (Fall 2026) KIPP Soul Academy (Fall 2026) Carver STEAM (Fall 2027)	Whitefoord ELA (Fall 2026) Douglass 9 th Grade (Fall 2026) WT Jackson ES (Fall 2027) Finch ES + Perkerson ES (Fall 2028) Usher-Collier ES + Scott ES (Fall 2028) Sarah Smith ES (TBD)
Therrell	Continental Colony ES	- Kimberly ES - Deerwood Academy - Fickett ES		
Maynard Jackson	Dunbar ES	- Benteen ES - Barack & Michelle Obama Academy - Parkside ES		
Douglass/Washington	FL Stanton ES	- MA Jones ES - Hollis Innovation Academy - Washington HS (from Douglass HS) - HJ Russell West End Acad (from John Lewis Invictus Acad)		
Mays	Peyton Forest ES	- Beechers Hills ES - West Manor ES		
Carver	Sylvan Hills MS	HJ Russell West End Acad MS		
	Carver HS (STEAM/PBSA)	- South Atlanta HS - Washington HS		

We Want Your Feedback

School Attendance Zone Options

Survey Available Now: September 1st –18th

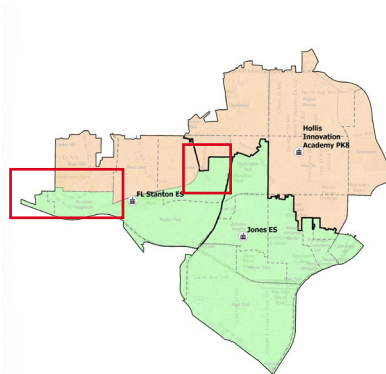


Feedback Survey
School Attendance Zones
Scan to access the survey

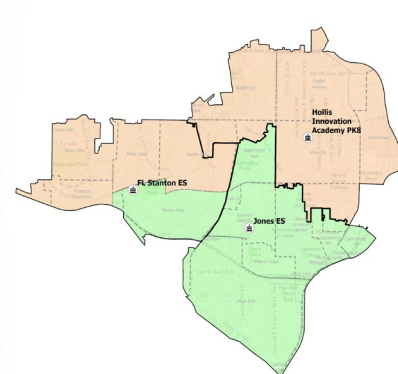
www.atlantapublicschools.us/aps2040

Note: Grandfathering will be available for welcoming schools that remain open but have school attendance zone updates (e.g., Parkside ES, JLIA).

Example of Draft School Attendance Zone Options



**F.L. Stanton ES:
Option X**



**F.L. Stanton ES:
Option Y**

Designing and Reactivating *Spaces for Community Good*



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APS is **reducing blight** for community good.



APS continues to make progress repurposing properties for *community good*.



ATLANTA

**Shuttered Atlanta schools
find new life as community
hubs**



By **Bryan Mims, WSB-TV**

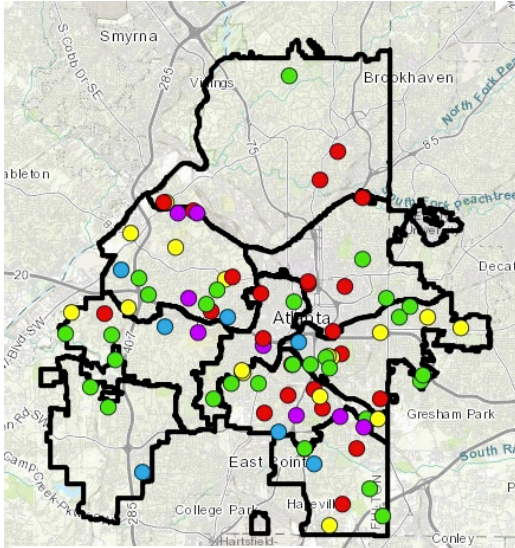
April 17, 2026 at 5:52 am EDT



ATLANTA
FENCERS CLUB
FOUNDATION

- 8 Affordable Housing w/AUDC
- 7 Community Hubs
- 7 Reducing Blight
- 4 Historic Preservation
- 5 Planned Demos
- 4 Greenspaces

Future opportunities for community good



Status

- Affordable Housing (AUDC)
- Available
- Community Hub (with availability)
- Leased
- Pending

What's still available?

- 8 available buildings with 5 vacant (3 historic)
- Sub-lease space @ Hubs
- 22 available land sites

Three models:

1. Community hub sub-lease model
2. Non-profit ground-leases
3. Strategic portfolio re-investments



Scan to explore
the property webpage

POINT OF CONTACT
Chelsea Montgomery



We are moving *Forward by Design*



**Expanding Access &
Opportunity**



**Improving Student
Experience**



Maximizing Resources

APS Forward 2040: A plan to better serve students, families, and communities



APS FORWARD 2040
APS FORWARD 2040

A District Designed for You:

*Academic
Programming*

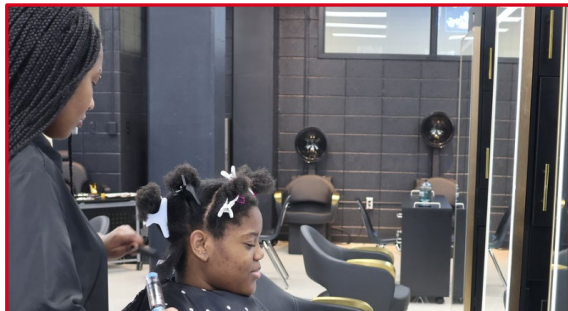


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A District Designed for You: Academic Programming

APS has the **most robust offerings** in Metro-Atlanta



1,157 Students Earned Industry Credentials



4 Accelerated Literacy Model Schools



**Wide Variety of Athletics Offerings
23 HS Sports – 7 Middle School Sports**



Two Top 50 Georgia High Schools



174 Advanced Placement Offerings



10 Dual Language Immersion Schools



28 IB World Schools · 37 Authorized Programmes



18 Cognia STEM Certified Schools



2 Single-Gender Schools

Increasing Access to Options

Our families have the **option to enroll** in schools throughout the district **TODAY**

ELEMENTARY SCHOOLS

Boyd	M.A. Jones
Burgess-Peterson	Michael Hollis
Academy	Innovation
Cascade	Academy
Fickett	Miles
Finch	Perkerson
Garden Hills	Scott
Hope-Hill	Slater
Humphries	Usher-Collier
Hutchinson	

MIDDLE SCHOOLS

BEST Academy
Bunche MS
Coretta Scott King YWLA
HJ Russell West End Academy
Hollis Innovation Academy
John Lewis Invictus Academy
Long MS
Young MS

HIGH SCHOOLS

BEST Academy
Douglass HS
Mays HS
South Atlanta HS
Therrell HS
Washington HS



POINTS OF CONTACT

Shelly Goodrum
Robin Christian
Cory Edwards



A District Designed for You: **Looking to the Future**

Enhanced and new programming designed and built for our students.



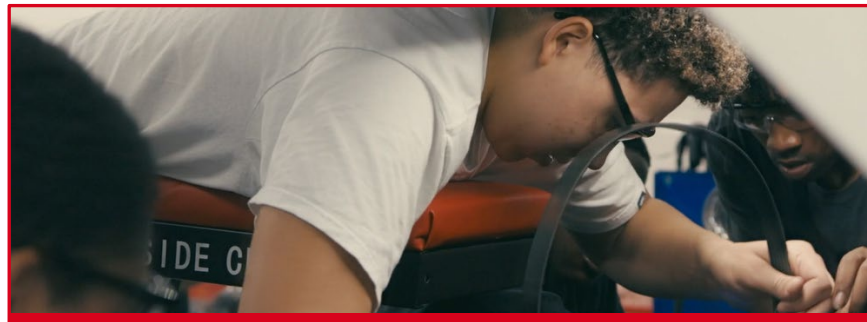
APS Medical Magnet Academy (Fall 2027)



Atlanta School of the Arts (Fall 2028)

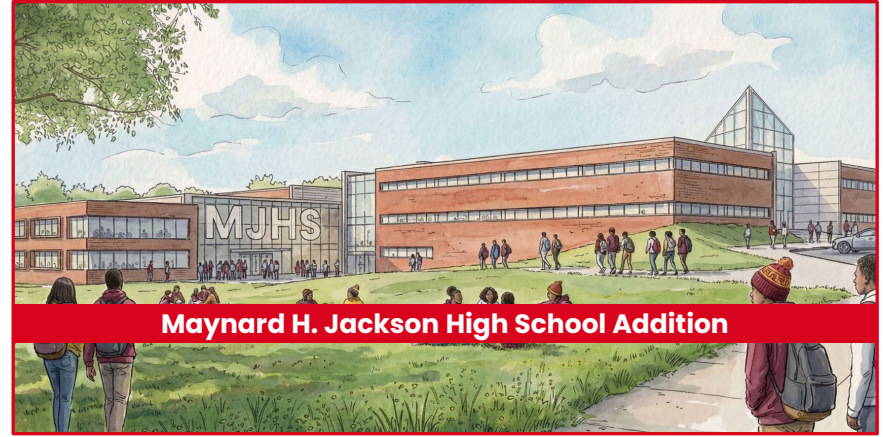
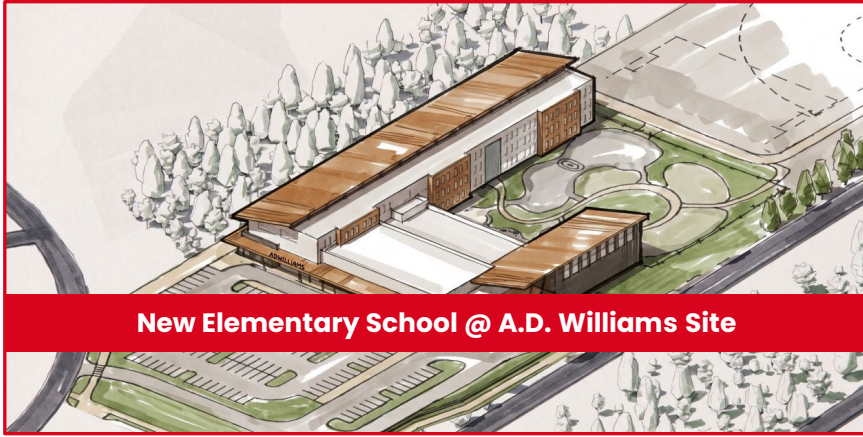


Enhanced Early College Options



Expanded CTAE & Workforce Development Opportunities

The collaboration with Operations is ensuring **Academic decisions drive investment.**



We are also committed to **enhancing the student experience**. Extracurricular and co-curricular investments will make for a well-rounded school experience that also benefits the community.



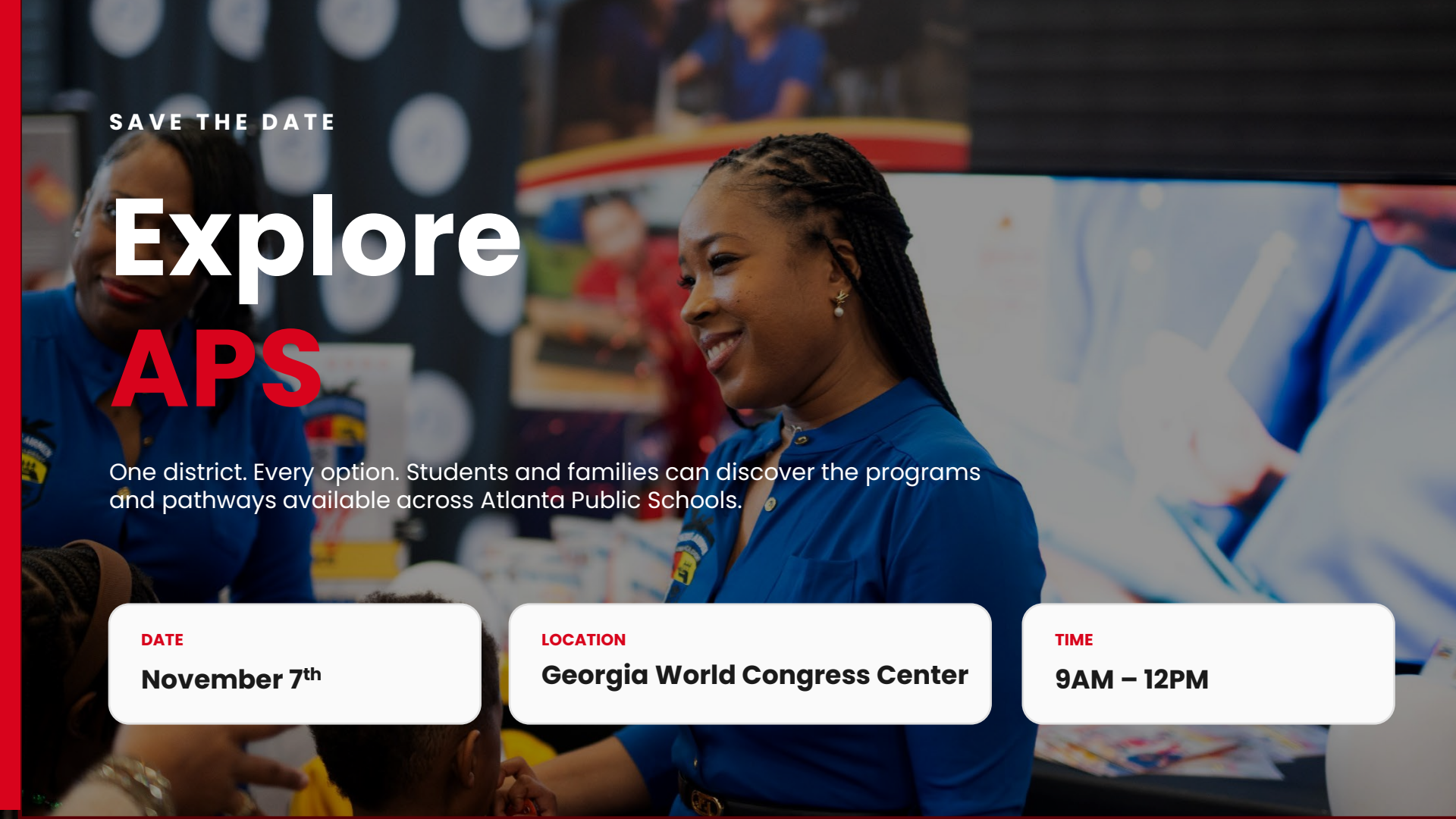
Pool @ Hollis



Planetarium @ Harper-Archer



Stadiums @ Therrell & North Atlanta



SAVE THE DATE

Explore APS

One district. Every option. Students and families can discover the programs and pathways available across Atlanta Public Schools.

DATE

November 7th

LOCATION

Georgia World Congress Center

TIME

9AM – 12PM

Welcoming Experience

WELCOMING SCHOOLS

How our schools prepare to welcome new students and families



School Profiles

Consistent, family-friendly profile for every school



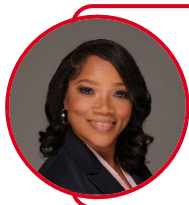
Welcoming Videos & Tours

Principal-led video tours plus in-person visits at each welcoming school



Customer Service Training

Shared expectations and staff training for front-office and enrollment teams



POINTS OF CONTACT

Robin Christian

Kyra Caldwell Templeton



School Profiles for Welcoming Schools

Grade Pre K-5
South Atlanta Cluster



EMMA HUTCHINSON ELEMENTARY

HOME OF THE TIGER

Hutchinson Elementary's mission is to provide a safe, inclusive, and engaging learning environment where every student can learn, grow, and reach their full potential. Our goal is to prepare students for future success through academic excellence, STEM learning, technology, and strong partnerships with families and the community.



WHY FAMILIES CHOOSE HUTCHINSON?



THE HUTCHINSON EXPERIENCE

ACADEMICS

- Strong academic growth in ELA, reading, and math
- Innovative STEM programming that engages students in hands-on learning and problem-solving

STUDENT LIFE

- Outstanding opportunities including cheerleading, dance, band, STEM, and other enrichment programs
- A vibrant House System that builds teamwork, leadership, character, and school spirit

COMMUNITY

- A strong sense of belonging and school pride through our four incredible House System communities
- Dedicated teachers and staff who support, encourage, and celebrate every student

DATA HIGHLIGHTS

- Hutchinson students have increased Math Proficiency rates on the Georgia Milestones for 3 consecutive years



FIND YOUR PLACE AT HUTCHINSON!



VISIT.
Schedule a school visit



EXPLORE.
Attend an open house



CONNECT.
Meet the team & learn about student opportunities



SCAN HERE

Grade Pre K-5
JACKSON CLUSTER



BARACK & MICHELLE OBAMA ACADEMY

HOME OF THE EAGLES

To enrich, nurture and respect children as unique individuals while fostering their social, emotional, physical and intellectual development.



WHY FAMILIES CHOOSE BAMO ACADEMY?



THE BAMO ACADEMY EXPERIENCE

ACADEMICS

- IB Authorized World School
- Targeted Instruction
- Collaborative Learning Spaces

STUDENT LIFE

- Performing Arts & Creative Expression
- After-school Programming

COMMUNITY

- 30+ Active Community Partners
- High Parental & Community Involvement

ACADEMIC/DATA HIGHLIGHTS

- BAMO 5th Grade Science students increase proficiency rates by over 18 percentage points



FIND YOUR PLACE AT BAMO ACADEMY!



VISIT.
Schedule a school visit



EXPLORE.
Attend an open house



CONNECT.
Meet the team & learn about student opportunities



SCAN HERE

Student *Transition Support*

O.N.E. TEAMS

OUR NEXT ERA

TOGETHER WE
TRANSITION **FORWARD!**



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CONNECT WITH

O.N.E. TEAMS!

GET **SUPPORT, RESOURCES,**
AND GUIDANCE TO CREATE
A POSITIVE TRANSITION!

O.N.E. TEAMS

A bridge between the district's operational transition and the lived experience of our students. Grounded in information and data, O.N.E. Teams serve as an advisory group bringing school communities together to support:

Student Support & Experience

Ensure continuity of services and supports for all students.

Student Programming & Access

Expand access to opportunities for all students.



POINTS OF CONTACT

Carina Windom
Chelsea Montgomery



Student *Transition Support*

SCHOOL-LEVEL GROUPS SUPPORTING THE TRANSITION

GO Teams

School governance teams developing school strategic plan, reviewing key performance indicators, and providing input on budget.

Who's Involved

- Principal
- Elected teachers
- Elected parents/guardians
- Community & swing seats
- Student rep (high school)

PTAs & Parent Groups

Mobilize families, host information sessions, and surface parent questions and concerns early.

Who's Involved

- PTA/PTO officers
- Parents & guardians
- Teachers & school staff
- School volunteers

ONE (Our Next Era) Teams

Support teams coordinating student transition needs, ensuring a positive student experience.

Who's Involved

- Impacted families representing every student group

School Leadership

Principals and administrators leading day-to-day planning, staffing, and school communication.

Who's Involved

- Principal
- Assistant principals

Each group has a defined role in communication, feedback, and student and family support throughout the transition.

Designing *Future Ready Campuses*



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E-SPLOST: *Modernization of Campuses*

- **What is an E-SPLOST?** A Special Purpose Local Option Sales Tax for education
- **One-cent sales tax** on all retail purchases — everyone who shops in the county contributes
- **Capital projects only** by law: construction, renovation, computers, textbooks, and buses

INVESTMENT AREAS

- **Facilities: Construction & Renovation**
- **Facilities: Infrastructure Projects**
- **Nutrition**
- **Teaching & Learning**
- **Transportation**
- **Technology**
- **Safety & Security**
- **Athletics**

Referendum goes to voters **November 3, 2026**



POINTS OF CONTACT
Adam Danser
Dan Drake



Since 1997, E-SPLOST has been the key driver to ensuring our students are educated in excellent learning environments.



**Investments into our
School Facilities**



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Since 1997, All APS Students Receive the Benefit of E-SPLOST Investments

**Academic,
Athletics and
Arts**

**IT
Infrastructure**

Bus Fleet

**Safety and
Emergency
Preparedness**



E-SPLOST 2027 Drivers

The development of our **APS Forward 2040: Penny with a Purpose** Capital Plan is guided by:

1. APS 2040 Phase 1 Approved Plan
2. Commitment to Modernize Schools
3. Ongoing Infrastructure Improvements (e.g. Roofs, HVAC, Lighting, Generators)





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APS
participates in
SPLOST
referenda in 2
counties
**Fulton and
DeKalb.** In 2027
E-SPLOST, **APS
is projected for
\$830.9M.**

**Site-specific
Capital
Investments**

**Capital
Investments
that support
ALL students,
in ALL schools**

E-SPLOST PROGRAM CATEGORY	Budget @ 90% (estimated)
Construction and Major Renovation Projects	\$348 M
Site-Specific Infrastructure Projects: <i>Safe, Comfortable, Dry</i> Includes Major System Replacements to address critical needs	\$140.1 M
Standalone Infrastructure Projects: HVAC, Roof, Break/Fix, Switchgear, Generators, Elevators, FF&E, General	\$56.4 M
Athletics	\$15 M
Teaching & Learning (including the Arts)	\$13 M
Nutrition	\$8 M
Safety & Security	\$15 M
Technology (Devices, Infrastructure, ERP)	\$50 M
Transportation	\$20 M
Future Improvements/Program Reserve	\$37.8 M
Bond Debt Service	\$14.7 M
Program Management	\$30 M
Total	\$748 M

Teaching and Learning & Athletics

Penny with a **Purpose**

Investments that support **ALL** Schools and **ALL** Students



Teaching and Learning

Textbook Adoption

ARTS: Band Equipment/Kiln Rooms/Risers/Audio Upgrades

ARTS: Theater Updates (Round 2)

Playground Program Improvements (where needed)

Athletics

Replace aging stadium lighting with LED light fixtures

Turf and Track Replacement/Scoreboards/Netting/
Tennis Resurfacing

Other Athletic Facility Improvements

*In addition, there are THREE major athletic-focused
Construction and Renovation projects on the project list:
TWO Stadiums and (ONE) Pool Renovation



Technology & Safety

Penny with a **Purpose**

Investments that support **ALL** Schools and **ALL** Students



TECHNOLOGY: Funds to support the district's overall technology program (which touches every school)

Technology Devices and Software/Application Systems

Infrastructure (Networking and Connectivity)

ERP Implementation (*final phase*)

SAFETY & SECURITY: Continued investments to replace or update key safety measures

Safety and Security Upgrades: Includes, but not limited to, access controls; IP cameras; police equipment; and weapon detection systems.



Nutrition & Transportation

Penny with a **Purpose**

Investments that support **ALL** Schools and **ALL** Students



NUTRITION

Replace kitchen equipment at end of useful life

Support kitchen infrastructure needs

TRANSPORTATION

Fleet Renewal (buses; district support vehicles, including police cars and facilities)

Support for Vehicle Maintenance, System & Equipment Replacement/Upgrades



Stand-alone Infrastructure

Investments that support **ALL** Schools and **ALL** Students

STAND-ALONE INFRASTRUCTURE: Provides flexibility to address unanticipated capital issues and other situations with a yet-to-be-determined outcome.

HVAC

Roof

Break/Fix

Electrical Switchgear

Furniture, Fixtures, and Equipment

Generators

General Infrastructure (incl. Elevators, Lifts, Envelope)



**Essential funding that helps to ensure
ALL students stay SAFE, COMFORTABLE, and DRY!**

PROPOSED SITE-SPECIFIC E-SPLOST 2027 PROJECTS ¹²

MAJOR CONSTRUCTION & RENOVATION PROJECTS

Elementary School @ A.D. Williams Site: NEW BUILD

Midtown High School: ADDITION

Washington High School: RENOVATION (FCA 77.5)

APS Medical Academy: RETROFITTING the APS Hub

Maynard Jackson High School ADDITION

School of the Arts @ Carver: RENOVATION

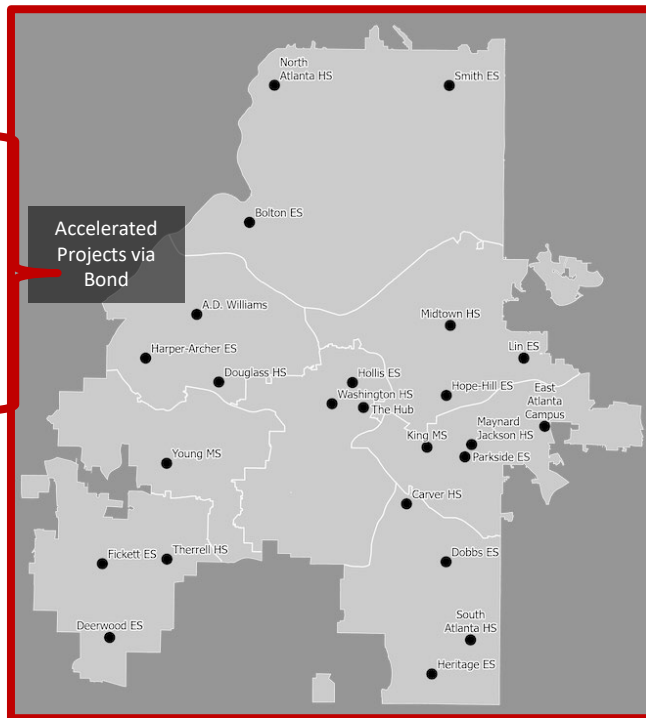
Sarah Smith Elementary: ADDITION
(preferred @ Intermediate Campus)

Planetarium/Auditorium @ Harper-Archer ES:
RENOVATION

Stadium @ Therrell HS:
SEATING and FACILITY EXPANSION

Stadium @ North Atlanta HS:
SEATING and FACILITY EXPANSION

Pool @ Hollis Innovation Academy: RENOVATION



SITE-SPECIFIC INFRASTRUCTURE PROJECTS:

Includes Major System Replacements to address critical needs. Listed by current FCA score.

Parkside Elementary (Phase 2/2)	74.5
Heritage Academy (Phase 2/2)	75.2
J. W. Dobbs Elementary	77.4
Deerwood Academy	79.9
Hope-Hill Elementary	80.5
Frederick Douglass High	81.3
Martin Luther King, Jr. Middle	82.2
R. N. Fickett Elementary	82.6
Bolton Academy	86.5
Hollis Innovation Academy K-8 (Phase 2/2)	86.9
Jean Childs Young Middle	91
South Atlanta High School- Phase 2	95.5
Mary Lin Elementary ³	96.1

¹ The proposed projects listed above were determined by multiple factors including: (1) Recommendations outlined in the APS Forward 2040 Comprehensive Long-Range Facilities Plan; (2) Facility Condition Assessment scores; and (3) other independent assessments of major building systems (i.e. HVAC/Roof)

² The list does not necessarily denote the order of the projects. This will be determined by multiple factors, including available funding from monthly E-SPLOST collections.

³ School identified in the Dekalb Co. Referendum

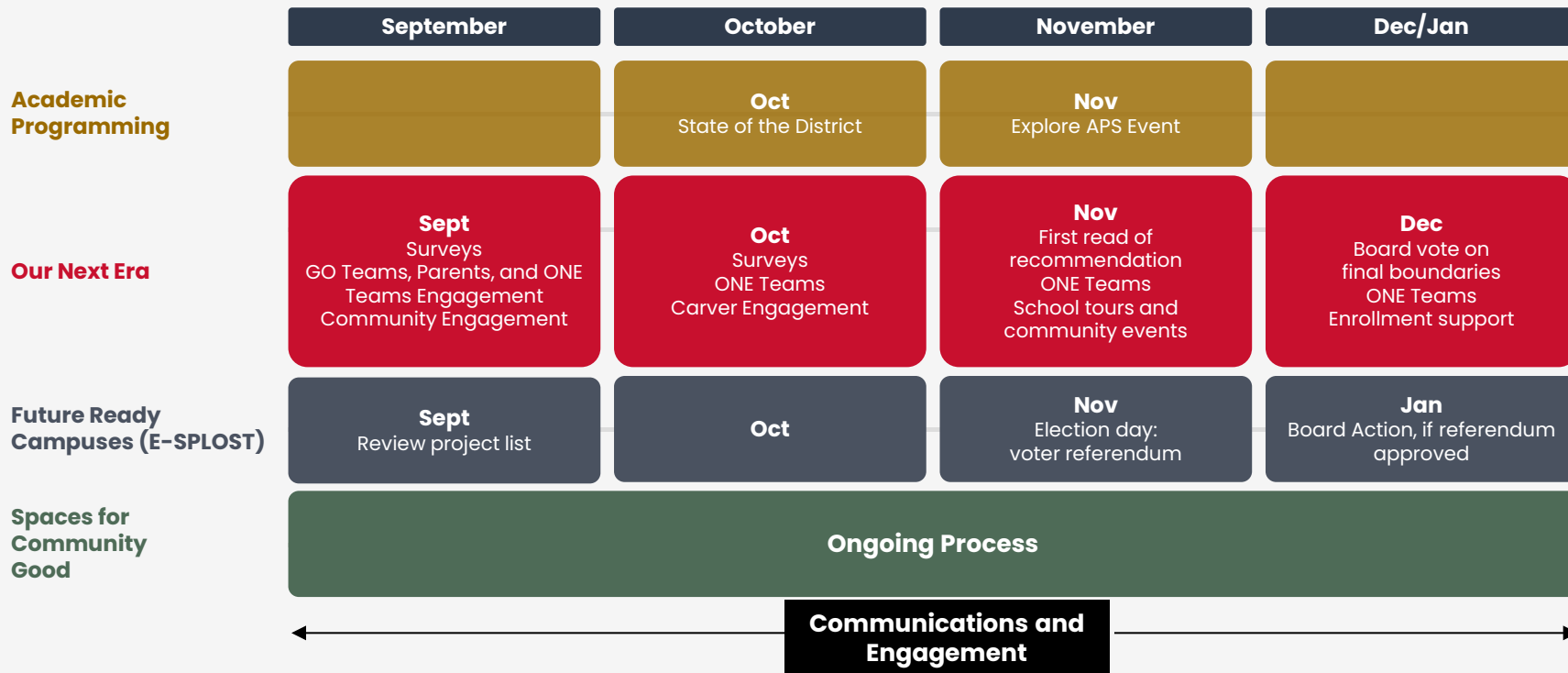


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Next STEPS

Phase 2 Timeline 2026



How to *Get Involved*

WHAT'S NEXT IN SEPTEMBER

1

Take the Survey & Visit the Website

Share your priorities through the APS Forward 2040 community survey.



2

Attend a Community Meeting

Join an in-person session to share feedback on School Attendance Zone Options.

September 24th , 6:30 PM

Six Locations:

- Cleveland Ave ES
- Continental Colony ES
- Dunbar ES
- FL Stanton ES
- Parkside ES
- Peyton Forest ES

3

Learn About Welcoming Schools

Explore school profiles, programs, and visit opportunities for potential welcoming schools.